### PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 38061

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.lrs.gov/form990.

OMB No. 1545-0047

Α	For the	2016 calendar year, or tax year beginning JUL 1, 2016 and endin		N 30, 2017	mopouton			
_	Check If	C Name of organization	<del></del>	Employer identifi	cation number			
_	applicable	5   Thailis of organization		z Employer Identin	oation number			
7	Addres: change	SAN ANDREAS REGIONAL CENTER						
F	Name change	Doing business as		94-2	591195			
	initial return	Number and street (or P.O. box if mail is not delivered to street address)  Room.	a/euita E					
$\vdash$	Final	6203 SAN IGNACIO AVENUE		Telephone numbe				
<u> </u>	return/ termin- ated	City or town, state or province, country, and ZIP or foreign postal code		(408) 374-9960 G Gross receipts \$ 408,097,204.				
	Amende		_	Gross receipts \$				
$\vdash$	—return —Applica —tion			(a) Is this a group re				
	pending	SAME AS C ABOVE		for subordinates f(b) Are all subordinates in	·····			
$\overline{}$	Tay aya	mpt status: X 501(c)(3)	527	= =				
		B: ► WWW.SARC.ORG			list. (see instructions)			
				I(c) Group exemption	n number ► ↑ State of legal domicile: CA			
		Summary	_ real of	iormanon. ±202[K	A State of legal domicile: CA			
		Briefly describe the organization's mission or most significant activities: SAN AND	BEAG	PECTONAL.	CENTEDIO			
Activities & Governance		(THE CENTER) MISSION STATEMENT IS AS FOLLOW						
ä	_	Check this box if the organization discontinued its operations or disposed of						
ě				. 1 1				
Ĝ		lumber of voting members of the governing body (Part VI, line 1a)			$\begin{array}{cccc} & & 12 \\ \hline & & 12 \end{array}$			
<b>්</b>		Number of independent voting members of the governing body (Part VI, line 1b)						
Ęį		otal number of individuals employed in calendar year 2016 (Part V, line 2a)			310			
ξį		otal number of volunteers (estimate if necessary)			17			
Ą		otal unrelated business revenue from Part VIII, column (C), line 12			0.			
	DI	let unrelated business taxable income from Form 990-T, line 34			0.			
	_ ر	Southelle estimate and associate (Double VIII) the addition	3.4	Prior Year 5,364,772.	Current Year			
ē		Contributions and grants (Part VIII, line 1h)	· -		406,045,023.			
Revenue	II.	Program service revenue (Part VIII, line 2g)		1,695,823.	1,843,894.			
æ		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		153,259.	208,287.			
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0. 7,213,854.	0.			
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			408,097,204.			
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0. 6,721,480.	0.			
	I	Benefits paid to or for members (Part IX, column (A), line 4)	•	$\frac{6,721,480}{5,761,984}$	372,325,668.			
Expenses	15 8	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)			27,971,094.			
Ë	16a ⊦	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.			
꼾	bı	otal fundraising expenses (Part IX, column (D), line 25)	-	4 720 420	7 705 606			
_	17 (	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		4,738,432.	7,795,636.			
	1	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		7,221,896.				
		Revenue less expenses, Subtract line 18 from line 12		-8,042.	4,806.			
Net Assets or Fund Balances		(1.1		ning of Current Year	End of Year			
SSe	20 T	otal assets (Part X, line 16)	. 3	8,765,520.	145,182,019.			
E E	21 T	otal liabilities (Part X, line 26)	1 + +	4,724,781.	165,082,677.			
		let assets or fund balances. Subtract line 21 from line 20	<u>.                                    </u>	5,959,261.	-19,900,658.			
		Signature Block			<del>. –</del>			
		ies of perjury, I declare that I have examined this return, including accompanying schedules and s			y knowledge and belief, it is			
true	, correct,	and complete. Declaration of preparer (other than officer) is based on all information of which pre	reparer ha	s any knowledge.				
		Signature of officer	<del></del>	Date				
Sig				Date				
Hei	re	JAVIER ZALDIVAR, EXECUTIVE DIRECTOR Type or print name and title						
			- I D-1					
_		Print/Type preparer's name Preparer's signature	Date	Check L	PTIN			
Pai		ALEXIS H. WONG		self-employe				
	<u> </u>	Firm's name LINDQUIST, VON HUSEN & JOYCE LLP		Firm's EIN ▶	94-1250261			
Use	Only	Firm's address 90 NEW MONTGOMERY STREET, 11TH FLOO	OR					
		SAN FRANCISCO, CA 94105		Phone no. (4	15) 957-9999			
Ма	y the IR	S discuss this return with the preparer shown above? (see instructions)			X Yes No			

Form 990 (2016) SAN ANDREAS
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	<del></del>		- 23
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9	_X	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X	,,,		~~_
	as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		X
b	Did the organization report an amount for investmentsother securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	_	X
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	-		
	the organization's llability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		_X_
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	1710		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Partş III and IV	_16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	[	<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		х

Form 990 (2016) SAN ANDREAS REGION
Part IV Checklist of Required Schedules (continued)

			Yes	No
<b>2</b> 0a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	_X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			۱ ,,
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		ļ
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
لم	any tax-exempt bonds?	24c		<b></b>
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24d		<u> </u>
<b>2</b> 58		0-		<b> </b> ↓
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
D	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schadula   Part	OCF		x
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or	25b		
20	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L., Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		Ţ.	
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u>X</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		_X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
26	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			w
27	If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		_ <u>X</u> _
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	_		v
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	37		<u>X</u>
JÜ	Note. All Form 990 filers are required to complete Schedule O	38	х	
	reversing only one hold did required to complete consequence	1 00	47	

Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response or note to any line in this Part V No Yes 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 350ĺ Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? Х 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? X Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? X b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X b If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? X c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? X b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a X If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? X Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? X Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? X 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?... 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 10 Section 501(c)(7) organizations. Enter: b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders **b** Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

X

Form 990 (2016) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 12	2		
	If there are material differences in voting rights among members of the governing body, or if the governing	]		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	1		
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			_
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	_
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶CA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cial	
	statements available to the public during the tax year.	IVAI IV	-141	
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	THE ORGANIZATION - 408-374-9960			
	6203 SAN IGNACIO AVENUE, SUITE 200, SAN JOSE, CA 95119			

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	1	.,,,	11	C)			(D)	(E)	(E)
Name and Title	Average hours per	box	not c unle	Pos heck ss pe	itior more erson	than Is bot or/trus	h an	Reportable compensation	Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer		Highest compensated employee	Ĺ	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) MICHELE ALANIS	2.00		İ							_
VICE PRESIDENT	2 00	Х		X	<u> </u>		L	0.	0.	0.
(2) MITSUNO BAURMEISTER	2.00			,,						_
PRESIDENT	2 00	Х		X	<u> </u>	<b>-</b>		_0.	0.	0.
(3) MAYA BAREKET	2.00	x		х						
SECRETARY	2.00	<u> </u>		Λ		-		0.	0.	0.
(4) CHRISTINE GIANOLA MEMBER	2.00	X						0.	ا م	0
(5) TROY HERNANDEZ	2.00				-	-		0.	0.	<u> </u>
MEMBER	2.00	x	ļ					0.	ο.	0.
(6) PAMELA KERMAN	2.00	<del></del>								0.
MEMBER		Х						0.	o.	0.
(7) MARY LE	2.00					1				
TREASURER		Х		X		•		0.	0.	0.
(8) WESLEY MOSS	2.00									
MEMBER		X						0.	0.	0.
(9) KIM YEN NGUYEN	2.00									
MEMBER		X						0.	0.	0.
(10) LORI RIGGIO	2.00									
MEMBER		X						0.	0.	0.
(11) VIRGINIA MANGUARAY	2.00									
MEMBER		X			<u> </u>		<u> </u>	0.	0.	0.
(12) DANETTE ZUNIGA	2.00								_	
MEMBER		X			_	ļ	<u> </u>	0.	0.	0.
(13) MARTHA JOHANSON	2.00	Į.,						_		
MEMBER	2.00	X				<u> </u>		0.	0.	0.
(14) JON DRENNAN MEMBER	Z.VU	x						ا ۾ ا		•
(15) SHERRIE GAINER	2.00	Λ			_	H		0.	0.	0.
MEMBER	4.00	х						0.	о.	^
(16) YESSICA VEGA-RINCON	2.00	<u> </u>					<del> </del>	<u>U•</u>		0.
TREASURER	2.00	х						0.	о.	0
(17) JENNA HANECAK	2.00	-22		$\dashv$				0.	U •	0.
MEMBER		X						0.	0.	0.
		23				LI			U • [	V •

Part VII Section A. Officers, Directors, Trus	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B) (C)				<u> </u>		(D)	(F	3		
Name and title	Average			Posi heck r	ition	1		Reportable	<b>(E)</b> Reportable		
name and the	hours per	(do	not o	heck r ss per	more	than	one b.on	compensation	compensation	Estim	
	week			d a di				from	from related	amou oth	
	(list any	-tot						the	organizations	comper	
	hours for	direc						organization	(W-2/1099-MISC)	from	
	related	trustee or director	age 2ge			nsate		(W-2/1099-MISC)	( <b></b> ,	organi	
	organizations	trust	al FL		yee	Эďшс		`		and re	
	below	Individual	Institutional trustee		беу етріоуее	est co oyee	ī			organiz	ations
	line)	ig I	Insti	Officer	Key e	Highest compensated employee	Former			_	
(18) JAVIER ZALDIVAR	40.00										
EXECUTIVE DIRECTOR				x				249,014.	0.	52.	752.
(19) GREGORY HOFFMAN	40.00									<u>'</u>	
CHIEF FINANCIAL OFFICER		1		х				162,984.	0.	36.	497.
(20) ANGEL JOHNSON	40.00		_			1-				30,	<del>4</del> 27,
DIRECTOR OF HUMAN RESOURCE					X			148,639.	0.	33	316
(21) MICHAEL KEELEY	40.00		_		-23			140,037.	<u> </u>	33,	<u>346.</u>
DIRECTOR OF CONSUMER SERVI	40.00				х			165 272	0	2.2	004
	40.00		_	$\dashv$	_	$\vdash$	<u> </u>	165,272.	0.	33,	<u>234.</u>
(22) CARRIE MOLHO	40.00		Ì			۱,,		120 045			
ASD CLINICAL COORDINATOR	40.00	ļ		_		Х		130,847.	0.	32,	462.
(23) WENDY-ANN FRANCIS	40.00			Ì							
CONTROLLER						X		101,281.	0.	29,	209.
(24) IVANIA MOLINA	40.00										_
PSYCHOLOGIST						X		112,875.	0.	24,	357.
(25) IRENE DELAROSA	40.00				-						
ASSOCIATE DIRECTOR						X		110,954.	0.	31.	220.
(26) PHIEN PHAM	40.00										
IT DIRECTOR				ı		x		143,160.	0.	26.	534.
1b Sub-total								1,325,026.	0.	299	611.
								0.	0.	200,	0.
						0.	200	$\frac{611.}{611.}$			
Total number of individuals (including but n								<u> </u>		200,	044.
	ot imilted to th	OSC	liste	iu ar	JUVE	a) WI	ЮТ	eceived more than \$100	,000 of reportable		۵
compensation from the organization				-						132	<del></del>
										Ye	s No
3 Did the organization list any former officer,		ıste	e, ke	y en	nplo	yee,	or	highest compensated e	mployee on	·	l
line 1a? If "Yes," complete Schedule J for s								***************************************		3	X
4 For any individual listed on line 1a, is the su								-	the organization		
and related organizations greater than \$150									***************************************	_4 X	
5 Did any person listed on line 1a receive or a											
rendered to the organization? If "Yes," com	plete Scheduk	9 <i>J f</i>	or su	ich p	oers	on .			***************************************	5	X
Section B. Independent Contractors											
1 Complete this table for your five highest co	mpensated inc	depe	ende	nt co	ontr	acto	ors t	that received more than	\$100,000 of compens	ation fron	1
the organization. Report compensation for	the calendar y	ear e	endii	ng w	ith (	or wi	ithir	n the organization's tax v	/ear.		
(A)								(B)		(C)	
Name and business	address							Description of s	ervices C	ompensa	tion
LEWIS CANTOR, MD											
82 PASEO HERMOSO, SALINAS	S. CA 93	390	8(				l	CONSULTING		108	712.
				-			-				
•											
							$\dashv$			<del></del>	
	· · · · ·										
								· · · · · · · · · · · · · · · · · · ·			_
										a	
2 Total number of independent contractors (in		ot lir	nited	d to t	thos	se lis	stec	d above) who received m	ore than		
\$100,000 of compensation from the organiz	ation 🕨				1	L					

SAN ANDREAS REGIONAL CENTER Form 990 (2016) 94-2591195 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D)
Revenue excluded from tax under sections
512 - 514 (B) (C) Related or Unrelated Total revenue exempt function business revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns ..... 1a **b** Membership dues c Fundraising events 10 d Related organizations 1d 406,024,119, e Government grants (contributions) All other contributions, gifts, grants, and 20,904 similar amounts not included above g Noncash contributions included in lines 1a-1f: \$ 406,045,023, Total. Add lines 1a-1f **Business Code** Program Service Revenue 2 a ICF SUPPL SERVICES INC 624100 1,779,486 1,779,486 OTHER INCOME 624100 64,408 64,408 b C All other program service revenue ..... g Total. Add lines 2a-2f 1,843,894. Investment income (including dividends, interest, and 208,287 other similar amounts) 208,287. Income from investment of tax-exempt bond proceeds 4 5 Royalties ..... (i) Real (ii) Personal 6 a Gross rents b Less: rental expenses ...... c Rental income or (loss) d Net rental income or (loss) . 7.a Gross amount from sales of (i) Securities (ii) Other assets other than inventory b Less: cost or other basis and sales expenses ...... c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Revenue including \$ contributions reported on line 1c). See Part IV, line 18 a Other b Less: direct expenses b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 \_\_\_\_\_a b Less: direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns

**Business Code** 

408,097,204.

1,843,894.

11 a b

and allowances a

b Less: cost of goods sold b

c Net income or (loss) from sales of inventory

Miscellaneous Revenue

d All other revenue

e Total. Add lines 11a-11d

Total revenue. See instructions.

208,287

### Part IX | Statement of Functional Expenses

	Check if Schedule O contains a respor			101	/FS
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals, See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4		372,325,668.	372,325,668.		
5	Compensation of current officers, directors,	005 644			
	trustees, and key employees	885,644.	767,842.	117,802.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	10 742 004	15 055 055	0.466.000	
7	Other salaries and wages	19,743,904.	17,277,075.	2,466,829.	
8	Pension plan accruals and contributions (include	3 307 530	1 200 500	200 004	
_	section 401(k) and 403(b) employer contributions)	3,287,520.	2,888,526.	398,994.	·
9	Other employee benefits	3,766,235. 287,791.		1,025,117.	
10	Payroll taxes	401,191.	254,472.	33,319.	<u> </u>
1	Fees for services (non-employees):			-	
a	Management	295,155.	268,591.	26,564.	
b	Legal	99,000.	90,090.	8,910.	<del></del>
C	Accounting	33,000.	50,050.	0,510.	
d	Lobbying Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other, (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch 0.)	249,049.	226,635.	22,414.	
12	Advertising and promotion				
13	Office expenses	142,692.	129,850.	12,842.	
14	Information technology	186,256.	169,493.	16,763.	
15	Royalties				
16	Occupancy	4,410,567.	4,052,691.	357,876.	
7	Travel	348,421.	317,063.	31,358.	
8	Payments of travel or entertainment expenses		· · · · · · · · · · · · · · · · · · ·	-	
	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings				
20	Interest	1,944.	1,769.	175.	
!1	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	103,848.	94,502.	9,346.	
4	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)				
а	ADMIN. & OUTREACH	587,635.	548,416.	39,219.	<u> </u>
b	COMMUNICATIONS	383,283.	348,788.	34,495.	
С	WORKERS' COMPENSATION	241,378.	206,085.	35,293.	
d	FACILITY MAINTENANCE	232,089.	214,785.	17,304.	
е	All other expenses	514,319.	269,740.	244,579.	
5	Total functional expenses. Add lines 1 through 24e	408,092,398.	403,193,199.	4,899,199.	0
:6	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here If following SOP 98-2 (ASC 958-720)				

Form 990 (2016)
Part X | Balance Sheet

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	2,695,635.	1	2,707,172.
	2	Savings and temporary cash investments	29,238,565.	2	26,718,970.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	111,895,403.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined un	der		
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contribu	ating		
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ध		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	1,026,375.
₹	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	9 690 300	9	2,265,153.
	10a	Land, buildings, and equipment; cost or other			
		basis. Complete Part VI of Schedule D10a			
	b	Less: accumulated depreciation10b		10c	
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	568,946.	15	568,946.
	16_	Total assets. Add lines 1 through 15 (must equal line 34)	98,765,520.	16	145,182,019.
	17	Accounts payable and accrued expenses	33,153,145.	17	40,215,359.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	3,474,515.
es	22	Loans and other payables to current and former officers, directors, trustees	•		
∄		key employees, highest compensated employees, and disqualified persons			
Liabilities		Complete Part II of Schedule L		22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X or			101 200 000
		Schedule D			
	26	Total liabilities. Add lines 17 through 25	114,724,781.	26	165,082,677.
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X a	nd		
မ်		complete lines 27 through 29, and lines 33 and 34.	16 000 011		00 045 444
<u>a</u>	27	Unrestricted net assets		27	
ä	28	Temporarily restricted net assets	11	28	144,756.
直	29	Permanently restricted net assets		29	
Ę		Organizations that do not follow SFAS 117 (ASC 958), check here	<b>-</b>		
Net Assets or Fund Balances		and complete lines 30 through 34.			
Set	30	Capital stock or trust principal, or current funds		30	
As	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net	32	Retained earnings, endowment, accumulated income, or other funds		32	10 000 650
	33	Total net assets or fund balances		33	-19,900,658.
-	34	Total liabilities and net assets/fund balances	98,765,520.	34	145,182,019.

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

Name of the organization

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2016

Open to Public Inspection

Employer identification number

SAN ANDREAS REGIONAL CENTER 94-2591195 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i), 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other <u>four governing document?</u> (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions))

### Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	<b>(c)</b> 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and					3-7	(i) Foton
	membership fees received. (Do not						
	include any "unusual grants.")	299,271,695.	310,239,772,	326,116,515.	345,364,772.	406,045,023.	1687037777,
2	Tax revenues levied for the organ-					<u></u>	<del></del>
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	299,271,695.	310,239,772.	326,116,515.	345,364,772.	406,045,023,	1687037777.
5	The portion of total contributions	· · · · · · · · · · · · · · · · · · ·	·				
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support, Subtract line 5 from line 4.			· · · · · · · · · · · · · · · · · · ·			1687037777.
	ction B. Total Support					<u></u>	2007037777.
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 4	299,271,695.	310,239,772.	326,116,515.	345,364,772.	406,045,023.	1687037777.
	Gross income from interest,		,	. , , ,			
-	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	478.	6,037.	138.202.	153,259.	208,287.	506,263.
9	Net income from unrelated business		- 70071	200,2021	230/235.	200/2011	300,203.
_	activities, whether or not the						
	business is regularly carried on	,					•
10	Other income. Do not include gain			<u> </u>		· · · · · · · · ·	
10	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						1687544040.
	Gross receipts from related activities,	etc (see instruction	nel			12 7	,159,127.
	First five years. If the Form 990 is for	-	,	d fourth or fifth to			1133,127.
	organization, check this box and stop				•	,	. □
Sec	ction C. Computation of Publ						
	Public support percentage for 2016 (I			olumn (fl)		14	99.97 %
	Public support percentage from 2015					15	99.98 %
	33 1/3% support test - 2016. If the o						
	stop here. The organization qualifies						
b	33 1/3% support test - 2015. If the o	rganization did no	t check a box on I	ne 13 or 16a, and	line 15 is 33 1/3%	or more check th	ie hov
_	and stop here. The organization quali						
17a	10% -facts-and-circumstances test	t - 2016. If the oras	anization did not c	heck a hox on line	13 16a or 16h s	and line 14 is 10%	or more
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"	test. The organizat	tion qualifies as a	oublick supported	Lorganization	t viriow the organi	ızadori 🛌 🗔
h	10% -facts-and-circumstances test	t - 2015. If the oraș	anization did not c	hack a hov on line	13 16a 16h art		► L
.,	more, and if the organization meets th						
	organization meets the "facts-and-circ						<b>⊾</b> □
12	Private foundation. If the organization						<b></b>
10	i mate roundation, it the organization	n diu not check a i	JUN UIT IIITE TO, TO	<u>a, 100, 178, or 175</u>	, cneck this box a	no see instructions	

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						-
Cal	endar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")					1	
2	Gross receipts from admissions,						
	merchandise sold or services per-				1		
	formed, or facilities furnished in any activity that is related to the		1				
	organization's tax-exempt purpose						
3							·
	are not an unrelated trade or bus-	ļ		]	•		
	iness under section 513			1		-	
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
A	Total. Add lines 1 through 5					<u> </u>	
	Amounts included on lines 1, 2, and					<del></del> -	
•	3 received from disqualified persons						
. 1	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that		ļ				
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
٠.	Add lines 7a and 7b						
						<del></del>	
	Public support. (Subtract line 7c from line 6.) ction B. Total Support	<u> </u>	<u> </u>		<u> </u>	<u></u>	
	endar year (or fiscal year beginning in)	(a) 2012	(b) 2012	(-) 0014	(-D 004E	(-) 0010	(n T ) (
	Amounts from line 6	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Gross income from interest,						·
100	dividends, payments received on						
	securities loans, rents, royalties						,
	and income from similar sources Unrelated business taxable income						
E.	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
•••	activities not included in line 10b,						
	whether or not the business is						
40	regularly carried on		<u> </u>				
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						<u> </u>
	Tota! support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thi	d, fourth, or fifth t	tax year as a sectio	on 501(c)(3) organiz	zation,
	check this box and stop here						<u></u> ▶□
	ction C. Computation of Publ						
	Public support percentage for 2016 (I					15	%
	Public support percentage from 2015					16	%
	ction D. Computation of Inves						
	Investment income percentage for 20					17	%
18	Investment income percentage from 2	<b>2015</b> Schedule A, <sup>1</sup>	Part III, line 17			18	%
	33 1/3% support tests - 2016. If the					33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box a	nd <b>stop here.</b> The	organization qual	ifies as a publicly	supported organiz	ation	▶□
k	33 1/3% support tests - 2015. If the					***************************************	and
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organizatio						

#### Part IV

#### **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes,
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L. (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
  - b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
  - c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
- b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
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Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

<u>8</u>	Minimum Asset Amount (add line 7 to line 6)	8	 
ec	tion C - Distributable Amount		 Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to		
	emergency temporary reduction (see instructions)	6	

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2016

instructions).

Schedule A (Form 990 or 990-Ez) 2016 SAN ANDREAS RECIONAL CENTER 94-2591195 Page 7    •	·				
Section D - Distributions   Current Year	1	dule A (Form 990 or 990-EZ) 2016 SAN ANDREAS F	REGIONAL CENTER	. 9	4-2591195 Page 7
1 Amounts paid to supported organizations to accomplish exempt purposes 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations in excess of income from activity 3. Administrative expenses paid to accomplish exempt purposes of supported organizations 4. Amounts paid to acquire exemptions assets 5. Qualified set-salde amounts (infor IRS approval required) 6. Other distributions (describe in Part VI), See instructions 7. Total amount distributions, Add lines 11 through 6 8. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI), See instructions 9. Distributable amount for 2016 from Section C, line 6 10. Line 8 amount divided by Line 9 amount (i)  Excess Distributions  Section E - Distribution Allocations (see instructions) 1. Distributable amount for 2016 from Section C, line 6 2. Underdistributions, if any, for years prior to 2016 (reasonable cause required-explain in Part VI), See instructions 3. Excess distributions earyover, if any, to 2016: 1. Distributable amount in Part VI), See instructions 1. Excess Distributions 1. Expense of the part	Pai	t V Type III Non-Functionally Integrated 509	9(a)(3) Supporting Org	anizations <sub>(continued)</sub>	
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i Carryover from 2011 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from 3f.  4 Distributions for 2016 from Section D, line 7:  a Applied to underdistributions of prior years  b Applied to 2016 distributable amount  c Remainder. Subtract lines 4a and 4b from 4  5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions  6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c				·	
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a Applied to underdistributions of prior years b Applied to 2016 distributable amount c Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2016, Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions 7 Excess distributions carryover to 2017. Add lines 3j and 4c	4				·
b Applied to 2016 distributable amount c Remainder. Subtract lines 4a and 4b from 4  5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions  6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c		line 7: \$		•	
b Applied to 2016 distributable amount c Remainder. Subtract lines 4a and 4b from 4  5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions  6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c	a			<u> </u>	
5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions 7 Excess distributions carryover to 2017. Add lines 3j and 4c				· · · · · · · · · · · · · · · · · · ·	
5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions 7 Excess distributions carryover to 2017. Add lines 3j and 4c	C	Remainder. Subtract lines 4a and 4b from 4			
any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions  6 Remaining underdistributions for 2016, Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c					
than zero, explain in Part VI. See instructions  6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c		- · · · · · · · · · · · · · · · · · · ·			
6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c					
and 4b from line 1. For result greater than zero, explain in Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c	6				
Part VI. See instructions  7 Excess distributions carryover to 2017. Add lines 3j and 4c	-	<del>-</del>			
7 Excess distributions carryover to 2017. Add lines 3j and 4c		·		•	
and 4c	7			**************************************	
	-	-			
8 Breakgown of line /:	8	Breakdown of line 7:		1	

Schedule A (Form 990 or 990-EZ) 2016

b Excess from 2013
 c Excess from 2014
 d Excess from 2015
 e Excess from 2016

Schedule A	(Form 990 or 990-EZ) 2016 SAN	ANDREAS	REGIONA	L CENTER		94-2591195	Page 8
Part VI	Supplemental Information Part IV, Section A, lines 1, 2, 3b, 3 line 1; Part IV, Section D, lines 2 a Section D, lines 5, 6, and 8; and F (See instructions.)	ic, 4b, 4c, 5a, 6, ! nd 3; Part IV, Sec	9a, 9b, 9c, 11a ction E, lines 1d	., 11b, and 11c; P c, 2a, 2b, 3a, and	'art IV, Section B, lines 1 3b; Part V, line 1: Part \	r 17b; Part III, line 12; l and 2; Part IV, Section /. Section B. line 1e: Pa	· · · ·
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Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

### **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.lrs.gov/form990.

OMB No. 1545-0047

2016

Name of the organization

Employer identification number

	SAN ANDREAS REGIONAL CENTER	94-2591195
Organization type (chec	ck one):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	on
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
	on is covered by the <b>General Rule</b> or a <b>Special Rule.</b> (1(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Sp	pecial Rule. See instructions.
General Rule		
	ation filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions any one contributor. Complete Parts I and II. See instructions for determining a cor	
Special Rules		
sections 509(a) any one contrik	ation described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% )(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line butor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of th 0-EZ, line 1. Complete Parts I and II.	13, 16a, or 16b, and that received from
year, total cont	ation described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that receive tributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, of cruelty to children or animals. Complete Parts I, II, and III.	
year, contributi is checked, ent purpose. Don't	ation described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that receive ions exclusively for religious, charitable, etc., purposes, but no such contributions to ter here the total contributions that were received during the year for an exclusively complete any of the parts unless the <b>General Rule</b> applies to this organization becausely, contributions totaling \$5,000 or more during the year	otaled more than \$1,000. If this box religious, charitable, etc., cause it received <i>nonexclusively</i>
but it <b>must</b> answer "No"	on that isn't covered by the General Rule and/or the Special Rules doesn't file Scheo on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization

Employer identification number

C A M	AMDREAG	REGIONAL	СБИФББ
	TAILTITE	TUTOTONAL	CTITA T TITA

94-2591195

Part I	Contributors (See instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		<u>\$ 406,024,119.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<del></del>		\$	Person Payroll Noncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		<b>\$</b>	Person Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

### SAN ANDREAS REGIONAL CENTER

94-2591195

Part II	Noncash Property (See instructions). Use duplicate copies of Part I	if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		  \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
			<u> </u>
(a) No. from Part I	(b) Description of noncash property given	(c) · FMV (or estimate) (See instructions)	(d) Date received
		_ _ _ _ \$	

Name of organization

Employer identification number SAN ANDREAS REGIONAL CENTER 94-2591195 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations Part III completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this into once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (d) Description of how gift is held (c) Use of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) Ņo. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.lrs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

SAN ANDREAS REGIONAL CENTER

Employer identification number 94-2591195

Par	<del></del>		or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
4	Total number at and of year	(a) Donor advised funds	(b) I dilds and other accounts
1	Total number at end of year  Aggregate value of contributions to (during year)		
2			
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w		
	are the organization's property, subject to the organization's ex		
6	Did the organization inform all grantees, donors, and donor ad		
	for charitable purposes and not for the benefit of the donor or		
Dar	impermissible private benefit?  t II   Conservation Easements. Complete if the orga		Yes No
			Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or ed	·	orically important land area
	Protection of natural habitat	Preservation of a certi	fied historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the form of	
	day of the tax year.		Held at the End of the Tax Year
a			
b			
C	Number of conservation easements on a certified historic structure		
d	Number of conservation easements included in (c) acquired aff		
_	listed in the National Register		2d
3	Number of conservation easements modified, transferred, release	ased, extinguished, or terminated by the	organization during the tax
_	year >		
4	Number of states where property subject to conservation ease		
5	Does the organization have a written policy regarding the period		
	violations, and enforcement of the conservation easements it h		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, has	andling of violations, and enforcing cons	ervation easements during the year
	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting, handling	ng of violations, and enforcing conservat	ion easements during the year
	<b>&gt;</b> \$		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organization	on's financial statements that describes t	the organization's accounting for
<b>-</b>	conservation easements.		
ar	t III Organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" on Form 9		
	If the organization elected, as permitted under SFAS 116 (ASC		
	historical treasures, or other similar assets held for public exhib		nce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describe		•
	If the organization elected, as permitted under SFAS 116 (ASC		
	treasures, or other similar assets held for public exhibition, edu	ication, or research in furtherance of pub	olic service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
			> \$
2	If the organization received or held works of art, historical treas		
	the following amounts required to be reported under SFAS 116		-
	Revenue included on Form 990, Part VIII, line 1	, ,	<b>&gt;</b> \$
h	Accete included in Form 000, Part V	***************************************	

-	t III Organizations Maintaining C	CLAS REGIC				a o u Cinu	94-25	9119	Page 2
3									
3	Using the organization's acquisition, access	ion, and other record	us, cneck any	or the	tollowing that are a	significal	nt use of its	collection	n items
_	(check all that apply):		. —.						
a	Public exhibition	C			hange programs				
b	Scholarly research	•	e L Other						
C	Preservation for future generations								
4	Provide a description of the organization's c							t XIII.	
5	During the year, did the organization solicit of							_	
I	to be sold to raise funds rather than to be m	aintained as part of	the organizatio	n's co	ollection?		<u></u>	_ Yes	No_
Pai	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa	I <b>gements.</b> Compl rt X, line 21.	ete if the orgar	nizatio	n answered "Yes" o	on Form 9	90, Part IV,	line 9, or	
1a	Is the organization an agent, trustee, custod	ian or other interme	diary for contri	bution	s or other assets n	ot include	ed .		
	on Form 990, Part X?		-					Yes	X No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	illowing table:		•••••			_ 1 <b>C</b> 3	LAAJ NO
	, ., .,							Amount	
С	Beginning balance					10	-	Amount	
	Additions during the year								
	Distributions during the year							<del></del>	
f	Ending balance								
	Did the organization include an amount on F	orm 990. Part X. line	21. for escrov	v or ci	ustodial account lia	L hility?		Yes	No
	If "Yes," explain the arrangement in Part XIII.								X
	t V Endowment Funds. Complete i	f the organization ar	swered "Yes"	on Fo	orm 990. Part IV. line	a 10.	**********		
<del></del>		(a) Current year	(b) Prior ye		(c) Two years back		e vears back	(a) Four	vears back
1a	Beginning of year balance		(15)		(0) 1110 3000	(4)	o jouro buon	(e) rour	yours back
	Contributions								
	Net investment earnings, gains, and losses					<u> </u>			
	Grants or scholarships	<del> </del>		-		<del> </del>	<del></del>		
	Other expenditures for facilities								
	and programs								
f	Administrative expenses					<del> </del>	<del></del>	<del></del>	
	End of year balance		<del></del>		<u></u>				
2	Provide the estimated percentage of the curr		ce (line 1a. colu	ımn (a	i)) held as:			<u>.                                    </u>	
а	Board designated or quasi-endowment				,,, rioid as,				
	Permanent endowment ▶								·
	Temporarily restricted endowment				·				
	The percentages on lines 2a, 2b, and 2c sho								
За	Are there endowment funds not in the posse		ation that are I	neld a	nd administered for	the orga	nization		
	by:					0.94	· Made ( )	Γ	Yes No
	(i) unrelated organizations							3a(i)	103 110
	(ii) related organizations			• • • • • • • • • • • • • • • • • • • •			•••••••		<del></del>
b	If "Yes" on line 3a(ii), are the related organiza	itions listed as requi	red on Schedu	le R?				3b	
4	Describe in Part XIII the intended uses of the						****************	.   00	
Par	t VI   Land, Buildings, and Equipm				·····				
	Complete if the organization answere	d "Yes" on Form 990	0, Part IV, line	11a. S	See Form 990, Part	X, line 10.			
	Description of property	(a) Cost or o				Accumula		(d) Book	value
		basis (investr			1	epreciatio		(4) 2001	· value
1a	Land						-		<del></del>
	Buildings								
	Leasehold improvements						-		
	Equipment								
	Other					•	<u> </u>		
	. Add lines 1a through 1e. (Column (d) must e		X, column (B),	line 1	0c.)		<b></b>		0.

Schedule D (Form 990) 2016

Schedule D (Form 990) 2016 SAN ANDREAS REGIONAL	CENTER 94-2591195 Page 3
Part VII Investments - Other Securities.	
Complete if the organization answered "Yes" on Form 990, Part	
(a) Description of security or category (including name of security) (b) Book value	e (c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives	
(2) Closely-held equity interests	
(3) Other	
(A)	
(B)	
(C)	
(D)	
(E)	
(F)	
(G)	
(H)	
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶	
Part VIII Investments - Program Related.	· · · · · · · · · · · · · · · · · · ·
Complete if the organization answered "Yes" on Form 990, Part	IV, line 11c. See Form 990, Part X, line 13.
(a) Description of investment (b) Book value	e (c) Method of valuation: Cost or end-of-year market value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	
Part IX Other Assets.	
Complete if the organization answered "Yes" on Form 990, Part	IV, line 11d. See Form 990, Part X, line 15.
(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	<b>&gt;</b>
Part X Other Liabilities.	
Complete if the organization answered "Yes" on Form 990, Part	
1. (a) Description of liability	(b) Book value
(1) Federal income taxes	101 247 200
(2) CONTRACT ADVANCE	101,347,389.
(3) UNFUNDED DEFINED BENEFIT PLAN	00.045.414
(4) LIABILITY	20,045,414.

1.	(a) Description of habitity	(b) Book value
(1)	Federal income taxes	
(2)	CONTRACT ADVANCE	101,347,389.
(3)	UNFUNDED DEFINED BENEFIT PLAN	
(4)	LIABILITY	20,045,414.
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	121,392,803.

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

RESIDENTIAL CARE. BENEFITS AND OTHER SOURCES OF INCOME AND MAKES PAYMENTS ON BEHALF OF CERTAIN DEVELOPMENTALLY DISABLED CLIENTS WHO ARE DEEMED UNABLE TO ADMINISTER THE FUNDS THEMSELVES. CLIENT TRUST TRANSACTIONS ARE NOT CONSIDERED REVENUE OR EXPENSES OF THE CENTER. THE CASH THAT IS RECEIVED AND OUTSTANDING RECEIVABLES, NET OF INTERFUND LIABILITIES ARE REPORTED AS ASSETS AND THERE IS A CORRESPONDING LIABILITY, NET ASSETS HELD FOR OTHERS.

PART X, LINE 2:

### **SCHEDULE J** (Form 990)

Part I

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. Information about Schedule J (Form 990) and its instructions is at www.lrs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

SAN ANDREAS REGIONAL CENTER

**Questions Regarding Compensation** 

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Employer identification number 94-2591195

Schedule J (Form 990) 2016

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	_1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to	. '		
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract	1		Į
	Independent compensation consultant  Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
1	During the year did any pareen listed on Form 900 Port VII. Continue A. line to with more attack.			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
	Parties a superior and an extension of the land		<b>*</b> 27	
	Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?	_4a	_X_	<del></del>
0	Participate in, or receive payment from, as equity-based compensation arrangement?	4b		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4c		<u> </u>
	These to any of lines 44-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а		5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	_6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	, and the state of			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	ا ما	l	

Part il Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deterred compensation	Denetits	(a)-(i)(a)	in column (B) reported as deferred on prior Form 990
(1) JAVIER ZALDIVAR	8	249,01	0.	0.	31,843.	20,909.	301,76	0
EXECUTIVE DIRECTOR (2) CRECORY HOFFMAN	€ 8	162 981	0	0.	0 00	12 545	7	0
ഥ	≘ ≘	1 0 0 1	0		, 22	13,043		
(3) ANGEL JOHNSON	€	148,63	0	0	20,99	12,351.	181,98	0
DIRECTOR OF HUMAN RESOURCE	Ξ		0.	0	0	1	0	0
(4) MICHAEL KEELEY	(i)	165,27	0	0.	21,322.	11,912.	198,506	0
МI	Ξ		0	0.				0.
	(ii)	130,84	0	0	17,671.	14,791.	163,309.	0
ASD CLINICAL COORDINATOR	(ii)	0	• 0	0	0	0	0	0
(6) PHIEN PHAM	(i)	143,16	0	0	19,313.	7,221.	169,694.	0
IT DIRECTOR	(E)	0.	0	0	0	0	0	0
	(i)							
	<u>(ii)</u>							
	ε							
	Ξ							
	(i)							
	Ξ							
	Ξ			•				
	(II)							
	Ξ							
	(8)							
	(j)	i						
	(ii)							
	Ξ							
	(11)							
	(i)							
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	ω							
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							Schedu	Schedule J (Form 990) 2016

#### **SCHEDULE O**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2016
Open to Public Inspection

Name of the organization

SAN ANDREAS REGIONAL CENTER

Employer identification number 94-2591195

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
SERVICE, ADVOCACY, RESPECT, AND CHOICE. A VISION FOR LEADERSHIP IN
SERVICE AND ADVOCACY FOR INDIVIDUALS WITH DEVELOPMENTAL DISABILITIES.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
THE CENTER ADMINISTERS PROGRAMS FOR DEVELOPMENTALLY DISABLED PERSONS
AND THEIR FAMILIES, WHICH INCLUDES DIAGNOSIS, COUNSELING, EDUCATIONAL
SERVICES AND DISSIMENATION OF INFORMATION ON THE DEVELOPMENTAL
DISABILITIES TO THE PUBLIC.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
ALL REMAINING PROGRAM ACTIVITIES.
EXPENSES \$ 31,366,226. INCLUDING GRANTS OF \$ 0. REVENUE \$ 1,843,894.
FORM 990, PART VI, SECTION B, LINE 11B:
THE CONTROLLER AND CFO REVIEW EACH LINE ITEM OF THE FORM 990 AND PASS IT TO
THE EXECUTIVE DIRECTOR FOR HIS REVIEW. AFTER CORRECTIONS ARE MADE, THE
INFORMATIONAL RETURN IS SENT TO THE BOARD FOR REVIEW.
FORM 990, PART VI, SECTION B, LINE 12C:
THE BOARD MEMBERS FILL OUT A NEW FORM EVERY AUGUST. ALL FORMS ARE REVIEWED
BY THE BOARD AND FORWARDED TO THE DDS. IN ADDITION, NEW MEMBERS FILL OUT
THE FORM ONCE THEY ARE VOTED IN AS A MEMBER OF THE BOARD. THE SAME PROCESS
IS DONE AT THE BEGINNING OF EVERY FISCAL YEAR FOR ALL SAN ANDREAS
EMPLOYEES. NEW EMPLOYEES FILL OUT THE FORM AS PART OF ORIENTATION.

Name of the organization SAN ANDREAS REGIONAL CENTER	Employer identification number 94-2591195
FORM 990, PART VI, SECTION B, LINE 15A:	
THE BOARD ASSIGNS A COMPENSATION SUB-COMMITTEE TO RESEARCH	H AND REPORT THEIR
FINDINGS BACK TO THE BOARD. THE SUB-COMMITTEE REVIEWS COM	PENSATION
INFORMATION WITH HUMAN RESOURCES DEPARTMENT. THE SUB-COMM	ITTEE ALSO LOOKS
AT THE VARIABLE COMPENSATION DATA OF THE EXECUTIVE DIRECT	OR FROM THE OTHER
REGIONAL CENTERS AS WELL AS FROM OTHER NON-PROFITS IN THE	GEOGRAPHICAL
AREA. ALL OF THIS INFORMATION IS SHARED WITH THE MEMBERS	OF THE BOARD SO
THE BOARD CAN APPROVE THE SALARY RECOMMENDATIONS.	
FORM 990, PART VI, SECTION C, LINE 19:	
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND WHIS	TLELOWER POLICY
ARE POSTED ON THE SARC WEBSITE. AS SOON AS THE FINANCIAL	STATEMENTS AND TAX
DOCUMENTS ARE AVAILABLE, THEY ARE POSTED ON THE SARC WEBS	ITE.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN DEFINED BENEFIT PLAN LIABILITY	-3,946,203.
FORM 990, PART XII LINE 2C	
THERE WERE NO CHANGE TO THE OVERSIGHT PROCESS OR SELECTIO	N PROCESS
DURING THE TAX YEAR.	
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